

3555 FARNAM STREET

SUITE 1440

OMAHA, NEBRASKA 68131



Mr. Mark Nelson
Chairman, President & CEO
Polar Molecular Holding Corporation
9457 S. University #312
Highlands Ranch, CO 80126

8012684975



BERKSHIRE HATHAWAY INC.

3555 FARNAM STREET

SUITE 1440

OMAHA, NEBRASKA 68131

TELEPHONE (402) 346-1400

FAX (402) 346-0476

WARREN E. BUFFETT, CHAIRMAN

December 13, 2017

Mr. Mark Nelson
Chairman, President & CEO
Polar Molecular Holding Corporation
9457 S. University #312
Highlands Ranch, CO 80126

Dear Mr. Nelson:

I've read carefully your letter. I understand that you would like me to intervene in the dispute with Lubrizol. This I won't be able to do. Lubrizol has an outstanding CEO and his knowledge of the facts – which I'm sure would end up being in dispute – is far greater than what I can learn in any briefing.

Normally, I would forward your letter to the CEO but my impression is that you may not want me to do so. Consequently, the only one who has seen your letter is me and I will not share its contents with either Berkshire's lawyers, Lubrizol's lawyers or the management of Lubrizol.

I frequently am asked to intervene in issues with subsidiaries – sometimes on commercial disputes, labor negotiations, patent claims, etc. I simply can't do it; my job under our present method of operation is a full-time one.

I'm sorry you have the dispute with Lubrizol but you will have to pursue whatever course you wish directly with them.

Sincerely,



Warren E. Buffett

WEB/db

Invoice

Wed, Nov 15, 2017 11:03 AM

Subject : Invoice

To : Jeff Gehris <jeff@fairgroveoil.com>

Jeff, Thanks for helping out. The below is your invoice as Master Distributor of Michigan. You will be able to pick up the four replacement drums plus the one additional you are ordering now in two weeks. Mark Nelson

Invoice # 1115

One (1) 55 gallon Drum of Duralit. Master Distributor Price \$2820.30 minus \$200 Discount= \$2620.30 payable to PMHC Global, Inc. (FOB Tru Custom Blends, Flint, Michigan).

Please send the check overnight to: PMHC, attention Mark Nelson, 9457 S. University Blvd. #312, Highlands Ranch, Colorado 80126

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402 - 346-1400
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& income