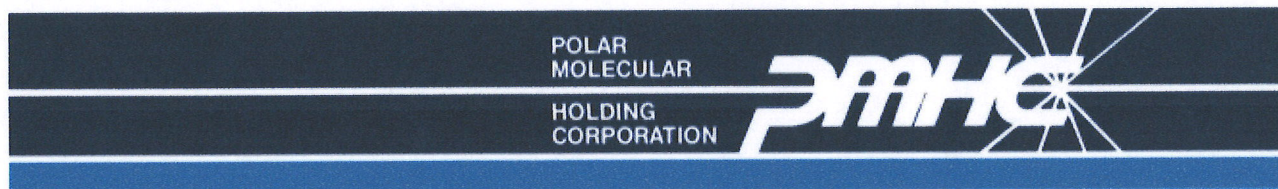


*Signed Copy*



December 10, 2017

Warren Buffett  
Chairman, and CEO  
Berkshire Hathaway  
3555 Farnam Street  
Omaha, Nebraska  
68131

Dear Mr. Buffett,

Doing what your lawyers say you can get away with isn't the same as "Doing the Right Thing". Such an approach seems "out of character" for your public reputation.

This is the second time in eleven months that I have reached out to you in an attempt to amicably resolve the Lubrizol matter. This is my last attempt at an amicable resolution before taking additional legal measures and actions to protect the company, our stockholders and my family from the lawless actions of Lubrizol, and it's co-conspirators..

In the interim time period Lubrizol has attempted to obstruct justice, and retaliate against a witness, (RICO), tortiously interfere with revenue opportunities to continue to financially devastate our company, eliminate competition, and create a monopoly in the "pirated" Duralt FC technology. In response to these illegal and predatory acts, I have taken certain legal actions, and employed counter measures and will continue to do so until all issues are resolved satisfactorily. In fact, if any one of these illegal acts occur again before a formal resolution is reached there will be an immediate reaction on every legal front and the exercise of every appropriate option available.

(15 U.S.C. 45. Section 5 of the FTC Act prohibits, among other conduct, practices that violate the Sherman Act, including in particular monopolization, attempts to monopolize, conspiracies to monopolize, and conspiracies in restraint of trade).

( Practices that lessen competition, or tend to create a monopoly, in violation of the Clayton Act. 15 U.S.C. 12 et seq).

I sent the enclosed letter and exhibits to you on January 6, 2017, by Federal Express. It arrived at your offices on January 9, 2017, at 9:03 a.m., and was signed for by F. Frank.

Although the letter was conciliatory to you personally, I provided evidence of illegal acts by the Lubrizol Corporation against Polar Molecular Holding Corporation, (Polar Holding)



it's wholly owned subsidiary, Polar Molecular Corporation (PMC), and the Otis L. and Mark L. Nelson Founders/Duralt FC Inventors/Patent Assignors (the Nelsons). I stated that the illegal acts of Lubrizol had resulted in billions of dollars in damages to the aforementioned parties.

A noted economist has now completed a financial assessment that places the damages at about \$27 billion in lost net revenue from 1993 to January 2017. If a civil RICO or Sherman Ant-Trust claim is upheld, the damages per statute will be triple, or \$81 billion plus legal costs.

In my letter of January 6, 2017 to you I requested a communication back from you, acknowledging my letter within 7 business days of receipt. My request was ignored.

Next, I sent a letter on January 18, 2017, to your auditor, Robert Mitchell, Managing Director of Deloitte & Touche by Federal Express with a copy of my letter to you and with the evidence of Lubrizol's illegal acts that I provided to you. (The letter arrived at 1:21 p.m. January 19, 2017, and was signed for by K. Gerber. I asked Mr. Mitchell to provide my letter to you along with the evidence that accompanied it to you again, to make certain you had personally received it. (Attached is my letter to Mr. Mitchell).

I provided my contact information to Mr. Mitchell, and stated that he could feel free to contact me with any questions.

I did not hear back from Mr. Mitchell, or from you, or anyone else at Berkshire Hathaway. I assume your lawyers advised you that Berkshire Hathaway and Lubrizol could ignore my concerns and "get around" the legal violations of Lubrizol that I cited, based on potential technicalities, and the fact Polar Holding had not engaged legal counsel due to the financial devastation Lubrizol, "et al" had reeked on the company and the Nelsons.

The reason I provided a copy of my concerns and evidence to Mr. Mitchell is that I knew he had a lawful obligation, as your auditor to discuss the matter and potential material liabilities with you directly, and then advise you to contact me in order to conduct "due diligence" and assess all evidence I had in my possession. If such assessment resulted in reportable liabilities, Berkshire Hathaway would either have to settle the claims against Lubrizol, or report contingent liabilities in it's SEC reports and audited financials.

Neither of these appropriate actions were taken, and the Berkshire Hathaway 10K and audited financials were filed with the United States Securities and Exchange Commission in March of this year.

The fact that you chose to ignore, completely, my communications and evidence of Lubrizol's illegal acts that have financially devastated the Nelsons, PMC and Polar Holding is truly disappointing and contrary to your reputation, and that of Berkshire Hathaway for fair business practices. (Lubrizol, unfortunately, doesn't enjoy said good reputation, and the evidence I provided to you and to Mr. Mitchell validates my assertions about Lubrizol).



I have not received the courtesy of a response and reasonable discussion and consideration of my concerns expressed about Lubrizol's unlawful conduct. In the interim I have taken appropriate legal actions and have also developed a far more detailed document and corresponding evidence of Lubrizol's illegal acts against the interests of the Nelsons, PMC, and Polar Holding, those of which I have enclosed with this letter. The Summary Brief is entitled, "LEGAL CLAIMS AGAINST LUBRIZOL". I have also enclosed three books of exhibits. The civil legal claims are enumerated and include violations of federal trade law, conspiracy to violate the United States Economic Espionage Act, Tortious Interference, and other serious civil violations of law including RICO.

Also enclosed is an authoritative Economic Assessment of net revenues from 3 income opportunities for the period of 1993-2016 by a noted economist, Dr. Frank P. Stafford, and Dr. Stafford's CV. The assessment cites net revenues of \$27 billion dollars. These net revenues have been lost to the Nelsons, PMC and Polar Holding. These lost net revenues are directly attributable to the illegal acts of Lubrizol against the interests of the above parties. As mentioned above, If Sherman Anti Trust and/or RICO claims are validated in federal court, the damages are triple plus legal costs. This is a noteworthy contingent liability, even for a company the size of Berkshire Hathaway and for Lubrizol Corporation in particular. (Dr. Stafford also assesses revenue opportunities, and net revenue going forward from January 2017. These net revenues, if lost to Polar Holding and the Nelson's due to Lubrizol's continuing unlawful acts, represent potential, additional enormous liabilities to Lubrizol and Berkshire Hathaway).

I urge you to discuss an amicable resolution of this matter, enter into settlement negotiations, make a fair deal and put this matter behind you, Berkshire Hathaway and Lubrizol. Polar Holding, and the Nelsons will be represented by a credible law firm for settlement negotiations.

Berkshire Hathaway has invested in the billion of dollars to support Lubrizol's efforts to commercialize our pirated Duralt FC technology, including a 15% stake in Phillips 66, (Barrons speculated why would Warren Buffet buy "a dog of a stock"), and Berkshire Hathaway's acquisition of major car dealership chains (Berkshire Hathaway Automotive). Wall Street asked, "when did Warren Buffet become a car guy"?

The answer is, to buy a large interest in a major oil company/customer, and establish a relationship with car manufacturers, and to thus create support for the "pirated" Duralt technology sold by Lubrizol.

I would think you would be eager to untangle yourself from what will be a publicly scandalous mess. You and Berkshire Hathaway are big news Mr. Buffet, and this is a real, well documented story of corporate lawlessness, greed and despicable business practices by Lubrizol Corporation, a company owned by Berkshire Hathaway.

By the way, Lubrizol's "pirating" of our customers with the "pirated" Duralt technology, most especially Total of France, the largest oil company in Europe and Africa, will greatly increase collectible damages going forward. Despite your carefully cultivated "White

Shoe" image, the news media, and the average American are highly skeptical of big corporations, and billionaires, and their business practices used to pile up enormous wealth. This story will certainly be "front page" news if released to the news media, and all law firms I have consulted with have advised me, that at the very least, we can get the entire story into evidence if we file a complaint in federal court.

We stand ready to talk, but not for long. Too many good people, including my family members have suffered severely for far too long. The late Otis L. Nelson, Jr, my father, and company Founder-Duralt inventor, a decorated WW11 combat veteran died after suffering a stroke fighting to defend our companies, our shareholders, and Duralt FC technology from the Lubrizol Corporation and its allies. Additionally, as previously stated in this communication, there has been further attempts to eliminate competition through tortious interference, (Monopolization), Obstruction of Justice and retaliation against a witness, (RICO), and that's just the tip of the iceberg.

These predatory, unlawful acts by Lubrizol and it's co-conspirators must be halted immediately. I strongly suggest you immediately direct Lubrizol management to stand down now, in the best interests of Berkshire Hathaway.

Time is short, don't waste it. Make a reasonable settlement now, in the best interests of Berkshire Hathaway and your stockholders, including you.

If I don't receive a written acknowledgement by email of this communication by 12:00 pm et Friday, December 15<sup>th</sup>, expressing a willingness to discuss an amicable resolution, I will immediately take additional appropriate legal measures, and actions to protect the company, our stockholders and my family.

You have had plenty of time since January to consider the situation.

Sincerely,



Mark L. Nelson  
Chairman, President & CEO  
Polar Molecular Holding Corporation  
(And for the Otis L. and Mark L. Nelsons)

cc Mr. Robert Mitchell, Deloitte & Touche